2015 CPA CONGRESS LEADERSHIP. STRATEGY. BUSINESS.







VALUING INFRASTRUCTURE ASSETS – AN AUDITOR'S PERSPECTIVE



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PRESENTATION OUTLINE

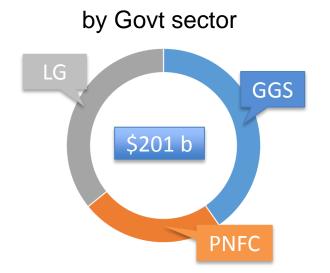
- 1. PUBLIC INFRASTRUCTURE VALUE BY SECTOR
- 2. WHY DO WE ALL CARE?
- 3. USE OF EXPERTS
- 4. VALUATION APPROACHES
- 5. THE COST APPROACH
- MAJOR ESTIMATES AND JUDGEMENTS
- 7. WHO IS RESPONSIBLE FOR WHAT?

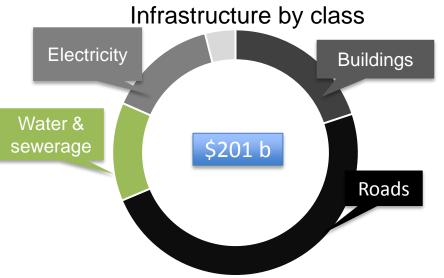




PUBLIC INFRASTRUCTURE - VALUE BY SECTOR











Queensland Audit Office COLLABORATION

WHY DO WE ALL CARE?

High materiality

Significant judgments (subjective inputs and complex)

Can point to going concern and sustainability implications



WHAT ARE OUR OBLIGATIONS?

QAO
Queensland Audit Office
COLLABORATION

- Obtain evidence quantity and quality
- Evaluate valuation inputs and estimates
- Are valuations fairly stated and disclosed?



Queensland Audit Office COLLABORATION

USE OF EXPERTS—ROOM FOR IMPROVEMENT

- Methodologies not well understood or challenged
- Internal experts not always used
- External experts scope of work is not clearly defined
- Build consensus early engagement with all stakeholders

Poor instruction = poor report =poor outcome





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PRACTICAL

VALUATION APPROACHES

Cost model

OR

Revaluation model

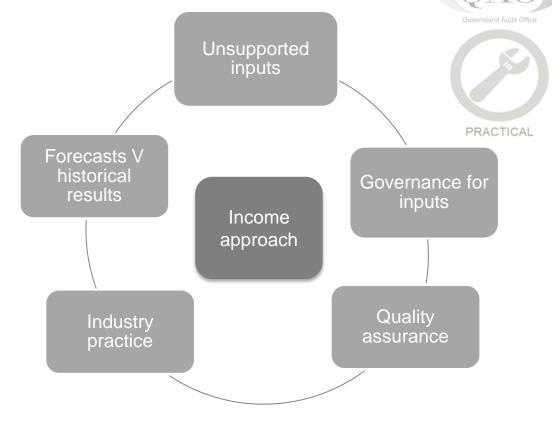
Market approach

Cost approach

Combination of all



COMMON PROBLEMS

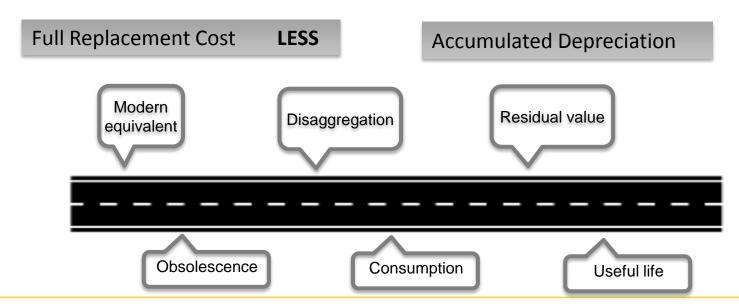






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COST APPROACH TO FAIR VALUE







MAJOR ESTIMATES AND JUDGEMENTS — OBSOLESCENCE

1. Physical

2. Functional (technological)

3. Economic (external)





PRACTICAL

MAJOR ESTIMATES AND JUDGEMENTS — MODERN EQUIVALENT ASSETS





Source: http://www.rms.nsw.gov.au/projects/key-build-program/maintenance/timber-bridges.html





QAO Queensland Audit Office PRACTICAL

MAJOR ESTIMATES AND JUDGEMENTS — DISAGGREGATION OF ASSETS

Advantages:

- 1. More precise estimates of fair value and depreciation
- 2. Better understanding of revaluation movements
- 3. Simpler and more accurate accounting for additions and disposals
- 4. Enhanced asset management data









PRACTICAL

MAJOR ESTIMATES AND JUDGEMENTS — COMPONENTS

Seal 2

Pavement 2

Seal 1

Pavement 1

Sub base

Earthworks



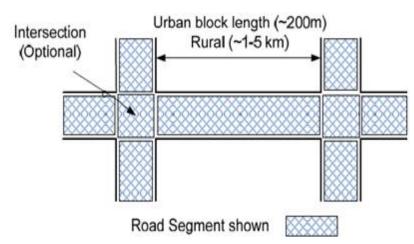
Cross section view of road components







MAJOR ESTIMATES AND JUDGEMENTS — SEGMENTS



Source: Australian Infrastructure Financial Management Guidelines







MAJOR ESTIMATES AND JUDGEMENTS — DISAGGREGATION OF ASSETS — OTHER

Components and segments can be sub-classified by shared characteristics:

Urban / Level



Coastal / Mountainous



Rural / Rolling





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PRACTICAL

MAJOR ESTIMATES AND JUDGEMENTS — UNIT RATES — GREENFIELD OR BROWNFIELD

Greenfield



Brownfield







MAJOR ESTIMATES AND JUDGEMENTS — UNIT RATES

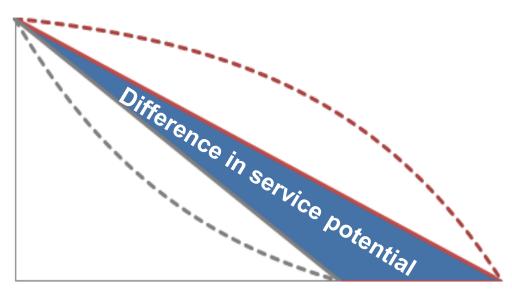
- Actual labour and materials costs for recent projects
- Schedules of rates supplied by developers / tenderers
- Advice from a panel of industry experts
- Unit rates by external experts such as RTA for roads, Cordell's or Rawlinson's
- Other benchmark data







MAJOR ESTIMATES AND JUDGEMENTS — PATTERN OF SERVICE POTENTIAL CONSUMED



- --- Condition of a well maintained road
- --- Condition of a poorly maintained road
- ——Consumption of a well maintained road
- ——Consumption of poorly maintained road



MAJOR ESTIMATES AND JUDGEMENTS — USEFUL LIFE



- Useful life is an estimate of:
 - number of years the entity will use the asset
 - number of units expected to be obtained from the asset
- Useful lives must be reviewed by management at least every year-end



MAJOR ESTIMATES AND JUDGEMENTS — RESIDUAL VALUE



- The estimated disposal proceeds able to be obtained
- AASB decision:
 - residual value excludes savings available from recycling
 - the useful life of recyclable assets is their full life to the entity
- Residual values must be reviewed at least every year-end





ROLE OF MANAGEMENT

- Develop a revaluation plan
- Monitor internal and external experts
- Understand key judgements and estimates
- Prepare an informative summary report







ROLE OF THE AUDIT COMMITTEE



- Build revaluation into the meeting schedule
- Review and approve the revaluation plan
- Monitor progress
- Review reasonableness of judgements, estimates and outcomes



TAKEAWAY THEMES









QUESTIONS



Presentation will be available at:



"Queensland Audit Office"

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